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November 12, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

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Scheduled date to file quarterly securities report: November 13, 2025
Scheduled date to commence dividend payments: December 11, 2025
Preparation of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results briefing: Yes (for institutional investors and analysts)

(Millions of yen with fractional amounts rounded down)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (Percentages indicate year on year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	14,187	7.8	917	△14.0	960	△16.0	468	△26.1
September 30, 2024	13,166	9.7	1,066	16.7	1,143	7.4	633	2.5

Note: Comprehensive income For the six Months Ended September 30, 2025: 660 million yen(△27.5%)

For the six Months Ended September 30, 2024: 911 million yen(△13.6%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	27.53	-
September 30, 2024	37.30	-

Note: The Company conducted a share split at a ratio of two shares for each share of common stock on October 1, 2025. "Basic earnings per share" has been calculated assuming this share split occurred at the beginning of the prior consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	36,250	25,104	61.1	1,299.96
March 31, 2025	37,765	25,033	58.2	1,292.26

Reference: Equity As of September 30, 2025: 22,141 million yen

As of March 31, 2025: 21,978 million yen

Note: The Company conducted a share split at a ratio of two shares for each share of common stock on October 1, 2025. "Net assets per share" has been calculated assuming this share split occurred at the beginning of the prior consolidated fiscal year.

2. Cash dividends

	Dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Annual
Fiscal year ended	Yen	Yen	Yen	Yen	Yen
March 31, 2025	-	25.00	-	55.00	80.00
Fiscal year ending	-	25.00			
March 31, 2026					
Fiscal year ending			-	30.00	-
March 31, 2026					
(Forecast)					

Note: Revisions to the most recently announced forecast of the dividend: None

Note: The Company conducted a share split at a ratio of two shares for each share of common stock on October 1, 2025. Dividends for the second quarter and earlier periods of the fiscal year ending March 2026 reflect the actual dividend amounts prior to this share split. For the year-end dividend per share for the fiscal year ending March 2026 (forecast), the amount reflecting the impact of this share split is stated, and the total annual dividend is shown as "-". Without reflecting the share split, the year-end dividend per share for the fiscal year ending March 2026 (forecast) would be 60.00 yen, and the total annual dividend would be 85.00 yen.

3. Consolidated financial forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year on year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	30,000	2.3	2,900	0.7	3,050	0.5	2,000	0.4	117.59

Note: Revisions to the most recently announced earnings forecasts: None

Note: The Company conducted a share split at a ratio of two shares for each share of common stock on October 1, 2025. The “Basic earnings per share” in the consolidated earnings forecast (full year) for the fiscal year ending March 2026 reflects the impact of this share split. The “Basic earnings per share” excluding the impact of this share split would be 235.19 yen.

Please note that the impact of the share buyback of Treasury shares announced today has not been factored into the calculation of “Basic earnings per share”.

* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
 Newly included: None
 Excluded: None

- (2) Application of special accounting methods for preparing quarterly consolidated financial statements : Yes
 (Note) For details, please refer to“(Notes of special accounting methods for preparing quarterly consolidated financial statements) of (4)Notes to consolidated financial statements of 2.Consolidated Financial Statements and Significant Notes Thereto” on page 12 of the attached document.

- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 (ii) Changes in accounting policies other than (i): None
 (iii) Changes in accounting estimates: None
 (iv) Restatement: None

- (4) Number of shares issued (common shares)
 (i) Total number of shares issued at the end of the period (including treasury shares)
 As of September 30, 2025 18,520,232 shares As of March 31, 2025 18,520,232 shares
 (ii) Number of treasury shares at the end of the period
 As of September 30, 2025 1,487,448 shares As of March 31, 2025 1,512,506 shares
 (iii) Average number of shares during the period (mid-term)
 As of September 30, 2025 17,014,819 shares As of September 30, 2024 16,992,295 shares
 (Note) The Company conducted a share split at a ratio of two shares for each share of common stock on October 1, 2025. The “Total number of shares issued at the end of the period”, “Number of treasury shares at the end of the period”, and “Average number of shares during the period” have been calculated assuming this share split occurred at the beginning of the prior consolidated fiscal year.

*Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

(Note regarding forward-looking statements)

The forward-looking statements such as the forecasts of financial results stated in this document are based on the information currently available to the Company and certain assumptions that the Company judges as rational. These statements are not guarantees of future performance. Actual results may differ substantially from the forecasts due to various factors. Please refer to “(4) Details of outlook including consolidated financial forecasts in the future” under “1. Details of operating results” on page 6 f the attached materials for the assumptions used in the forecasts and notes regarding the use of the forecasts.

(How to access supplementary materials on financial results)

The Company plans to post the supplementary materials on financial results on the company website shortly.

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1. Details of operating results

(1) Details of operating results

The economic environment during the current interim consolidated accounting period remains uncertain, with concerns persisting over the continued global inflation, persistently high long-term interest rates, the slowdown in China's economic growth, and the impact of U.S. tariff policies on the global economy as a whole.

Capital investment in manufacturing equipment related to our group's overall operations shows signs of caution in some areas due to uncertainty surrounding future prospects stemming from tariff policies and other factors. Furthermore, while the global trend toward decarbonization is expected to continue over the medium to long term, the review of decarbonization policies in the United States is highly likely to impact global decarbonization policies, increasing uncertainty for corporate capital investment in the short term.

Amidst these circumstances, Fiscal 2025 marks the fifth year of our ongoing Mid-Term Management Plan (FY2021-2026). We are further advancing the establishment of collaborative and co-creation frameworks and mechanisms aimed at creating customer value and increasing our customer base, which have been our focus to date. Simultaneously, to differentiate our products and services and enhance our competitiveness in the market, we are pursuing activities aimed at further advancing our "Loop Solution," which integrates temperature-centric products, technologies, and know-how.

Net sales increased year on year, driven by growth in the Instrumentation Systems segment and the Sensors segment. Regionally, sales increased year on year, primarily in the Asia region and domestically.

Orders received increased year on year across all segments, with demand particularly rising in the Sensors segment. Note that orders received and net sales in the Instrumentation Systems segment are influenced by the timing of orders and delivery schedules within the fiscal year, affecting the company's overall year on year quarterly fluctuations.

In terms of profitability, earnings declined compared to the same period last year. While the Sensors segment saw a significant year on year increase in profits, the Instrumentation Systems segment was impacted by lower-than-expected profit margins on several individual projects recorded in the first quarter.

As a result, orders received during the interim period totaled 14,378 million yen (up 11.2% year on year), and net sales reached 14,187 million yen (up 7.8% year on year). Regarding profits, Operating profit was 917 million yen (down 14.0% year on year), Ordinary profit was 960 million yen (down 16.0% year on year), and Profit attributable to owners of parent was 468 million yen (down 26.1% year on year).

Please note that our Group's net sales and profits tend to be concentrated at the end of the fiscal year, and quarterly net sales and profits tend to deviate significantly from the full-year results.

Results by segment are as follows.

1) Measurement & Control Instruments

Net sales amounted to 4,620 million yen (down 5.4% year on year), and Segment profit was 699 million yen (down 2.1% year on year). Regarding net sales, domestic demand remained firm, primarily for semiconductor and electronic component manufacturing equipment and heat treatment processing. However, net sales decreased year on year due to a temporary decline in demand in China.

Additionally, regarding profits, they decreased year on year primarily due to the impact of reduced revenue.

2) Instrumentation Systems

Net sales amounted to 4,532 million yen (up 13.9% year on year), while Segment profit was 213 million yen (down 62.9% year on year). Net sales increased year on year, primarily driven by sales of compressor performance testing systems compatible with natural refrigerants that have low global warming potential.

Profit declined compared to the same period last year. As mentioned above, the deterioration in profit margins for specific projects impacted the segment's overall profit.

3) Sensors

Net sales reached 4,502 million yen (up 18.4% year on year), while Segment profit was 937 million yen (up 42.5% year on year). Sales increased year on year due to steady demand for semiconductor and electronic component manufacturing equipment. Furthermore, sales of marine Temperature Sensors and other products manufactured and sold by our group company MEIYO ELECTRIC Co., Ltd. remained strong.

In terms of profits, mainly due to the effect of increased revenue, profits rose compared to the same period last year.

4) Others

Net sales amounted to 531 million yen (up 6.9% year on year), and Segment profit reached 136 million yen (up 36.2% year on year).

(Reference) Orders received, net sales and segment profit (operating profit) by segment

Orders received (by segment)

(Millions of yen)

Name of segment	Six months ended September 30, 2024	Six months ended September 30, 2025	Change	% change
Measurement & Control Instruments	4,390	4,566	176	4.0
Instrumentation Systems	4,391	4,566	174	4.0
Sensors	3,712	4,739	1,027	27.7
Others	431	505	73	17.1
Total	12,926	14,378	1,451	11.2

Net sales (by segment)

(Millions of yen)

Name of segment	Six months ended September 30, 2024	Six months ended September 30, 2025	Change	% change
Measurement & Control Instruments	4,884	4,620	△264	△5.4
Instrumentation Systems	3,980	4,532	551	13.9
Sensors	3,803	4,502	698	18.4
Others	497	531	34	6.9
Total	13,166	14,187	1,020	7.8

Net sales (by geographical segment)

(Millions of yen)

Name of segment	Six months ended September 30, 2024	Six months ended September 30, 2025	Change	% change
Japan	10,003	10,495	492	4.9
Asia	2,822	3,404	581	20.6
North America	241	156	△84	△35.2
Europe	77	97	19	24.7
Others	21	33	12	58.6
Total	13,166	14,187	1,020	7.8

Segment profit (Operating profit)

(Millions of yen)

Name of segment	Six months ended September 30, 2024	Six months ended September 30, 2025	Change	% change
Measurement & Control Instruments	714	699	△15	△2.1
Instrumentation Systems	574	213	△361	△62.9
Sensors	658	937	279	42.5
Others	100	136	36	36.2
Corporate expenses (Note)	△980	△1,069	△88	—
Total	1,066	917	△149	△14.0

Note: Corporate expenses are primarily general and administrative expenses that cannot be allocated to specific segments.

(2) Details of financial position

(Assets)

Total assets at the end of the interim consolidated accounting period decreased by 1,515 million yen compared to the end of the previous consolidated fiscal year, amounting to 36,250 million yen.

Current assets decreased by 2,196 million yen compared to the end of the previous fiscal year, totaling 25,072 million yen. The main factors contributing to this decrease were a decrease of 1,446 million yen in trade receivables, a decrease of 591 million yen in cash and deposits, and a decrease of 223 million yen in inventories.

Non-current assets increased by 681 million yen compared to the end of the previous fiscal year, reaching 11,178 million yen. The main factors contributing to this increase were a 414 million yen increase in Property, plant and equipment and a 220 million yen increase in investments and other assets.

(Liabilities)

Total liabilities at the end of the interim consolidated accounting period decreased by 1,585 million yen compared to the end of the previous consolidated fiscal year, amounting to 11,145 million yen.

Current liabilities decreased by 1,271 million yen compared to the end of the previous fiscal year, totaling 8,119 million yen. The main factors contributing to this change were a decrease of 847 million yen in Other (Current liabilities), a decrease of 239 million yen in the provision for bonuses, a decrease of 197 million yen in income taxes payable, a decrease of 123 million yen in electronically recorded obligations - facilities, and an increase of 200 million yen in trade payables.

Non-current liabilities decreased by 314 million yen compared to the end of the previous fiscal year, totaling 3,026 million yen. The main factors contributing to this decrease were a 236 million yen reduction in long-term borrowings and a 104 million yen decrease in Other (Non-current liabilities).

(Net assets)

Total net assets at the end of the interim period increased by 70 million yen compared to the end of the previous fiscal year, reaching 25,104 million yen. The main factors contributing to this change were an increase of 468 million yen in Profit attributable to owners of parent, an increase of 133 million yen in accumulated other comprehensive income, and a decrease of 467 million yen due to dividends paid.

(3) Details of cash flows

1) Cash flows from operating activities

Cash flows from operating activities for the interim period increased by 1,621 million yen (compared to an increase of 1,045 million yen in the same period of the previous fiscal year). This increase resulted from cash inflows, such as profit before income taxes and other adjustments of 953 million yen and a decrease in trade receivables of 1,406 million yen, which exceeded cash outflows, such as income taxes paid of 598 million yen and a decrease in advances received of 342 million yen.

2) Cash flows from investing activities

Cash flows from investing activities for the interim period resulted in a net decrease of 830 million yen (compared to a net decrease of 379 million yen in the same period of the previous fiscal year). This decrease was primarily due to expenditures of 1,201 million yen for the purchase of property, plant and equipment, which exceeded the increase in cash of 546 million yen from the withdrawal of time deposits.

3) Cash flows from financing activities

Cash flows from financing activities during the interim period resulted in a net decrease of 880 million yen (compared to a net decrease of 673 million yen in the same period of the previous fiscal year), primarily due to dividends paid of 467 million yen and repayments of long-term borrowings of 236 million yen.

As a result, the balance of Cash and cash equivalents at the end of the interim period decreased by 161 million yen compared to 7,575 million yen at the end of the previous fiscal year, ending at 7,414 million yen.

(4) Details of outlook including consolidated financial forecasts in the future

There are no changes to the consolidated earnings forecast for the fiscal year ending March 2026 (full year) from the figures announced on May 13, 2025.

Should circumstances change in the future necessitating a revision to the consolidated earnings forecast, we will promptly disclose such information.

2. Consolidated Financial Statements and Significant Notes Thereto
(1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	8,127	7,535
Notes and accounts receivable - trade, and contract assets	7,183	4,971
Electronically recorded monetary claims - operating	1,650	2,416
Merchandise and finished goods	740	858
Work in process	3,992	3,939
Raw materials and supplies	5,336	5,047
Other	263	337
Allowance for doubtful accounts	△24	△33
Total current assets	27,268	25,072
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,343	3,220
Other	2,825	3,364
Total property, plant and equipment	6,169	6,584
Intangible assets	290	337
Investments and other assets		
Other	4,049	4,270
Allowance for doubtful accounts	△13	△13
Total investments and other assets	4,036	4,256
Total non-current assets	10,496	11,178
Total assets	37,765	36,250

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,069	2,122
Electronically recorded obligations - operating	1,956	2,105
Short-term borrowings	1,165	1,140
Current portion of long-term borrowings	473	473
Income taxes payable	621	423
Provision for bonuses	968	729
Provision for shareholder benefit program	78	39
Electronically recorded obligations - facilities	134	11
Other	1,923	1,075
Total current liabilities	9,390	8,119
Non-current liabilities		
Long-term borrowings	969	733
Long-term accounts payable - other	155	121
Provision for retirement benefits for directors (and other officers)	91	88
Retirement benefit liability	1,750	1,813
Other	374	270
Total non-current liabilities	3,341	3,026
Total liabilities	12,731	11,145
Net assets		
Shareholders' equity		
Share capital	4,292	4,292
Capital surplus	4,290	4,301
Retained earnings	13,649	13,649
Treasury shares	△1,111	△1,093
Total shareholders' equity	21,120	21,150
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	345	597
Foreign currency translation adjustment	291	198
Remeasurements of defined benefit plans	221	195
Total accumulated other comprehensive income	857	991
Non-controlling interests	3,055	2,962
Total net assets	25,033	25,104
Total liabilities and net assets	37,765	36,250

(2) Consolidated statement of income and comprehensive income
(Consolidated statement of income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	13,166	14,187
Cost of sales	8,962	10,106
Gross profit	4,204	4,081
Selling, general and administrative expenses		
Salaries, allowances and bonuses	1,061	1,071
Provision for bonuses	246	250
Retirement benefit expenses	54	41
Provision for retirement benefits for directors (and other officers)	3	5
Research and development expenses	548	503
Provision for shareholder benefit program	30	39
Other	1,191	1,252
Total selling, general and administrative expenses	3,137	3,163
Operating profit	1,066	917
Non-operating income		
Interest income	14	14
Dividend income	32	31
Electricity sale income	17	18
Subsidy income	48	5
Surrender value of insurance policies	0	4
Other	16	17
Total non-operating income	130	92
Non-operating expenses		
Interest expenses	6	9
Finance related expenses	3	5
Electricity sale expenses	7	8
Foreign exchange losses	30	21
Other	5	4
Total non-operating expenses	54	49
Ordinary profit	1,143	960
Extraordinary income		
Gain on sale of non-current assets	2	—
Gain on sale of investment securities	11	—
Total extraordinary income	14	—
Extraordinary losses		
Loss on disposal of non-current assets	4	6
Other	0	—
Total extraordinary losses	4	6
Profit before income taxes	1,152	953
Income taxes	401	383
Profit	750	570
Profit attributable to non-controlling interests	117	101
Profit attributable to owners of parent	633	468

(Consolidated statement of comprehensive income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	750	570
Other comprehensive income		
Valuation difference on available-for-sale securities	△68	252
Foreign currency translation adjustment	221	△136
Remeasurements of defined benefit plans, net of tax	7	△25
Total other comprehensive income	160	90
Comprehensive income	911	660
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	706	602
Comprehensive income attributable to non-controlling interests	205	58

(3) Consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	1,152	953
Depreciation	427	433
Amortization of long-term prepaid expenses	14	12
Increase (decrease) in allowance for doubtful accounts	△51	8
Interest and dividend income	△47	△45
Interest expenses	6	9
Decrease (increase) in trade receivables	1,668	1,406
Increase (decrease) in advances received	△300	△342
Decrease (increase) in inventories	△998	153
Increase (decrease) in trade payables	△5	218
Other, net	△429	△630
Subtotal	1,436	2,177
Interest and dividends received	47	45
Interest paid	△6	△9
Subsidies received	48	5
Income taxes paid	△480	△598
Net cash provided by (used in) operating activities	1,045	1,621
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	585	546
Payments into time deposits	△585	△120
Purchase of property, plant and equipment	△413	△1,091
Purchase of intangible assets	△38	△110
Purchase of investment securities	△0	△4
Proceeds from sale of investment securities	121	—
Purchase of insurance funds	△37	△34
Proceeds from maturity of insurance funds	6	19
Other, net	△16	△36
Net cash provided by (used in) investing activities	△379	△830
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	—	△25
Repayments of long-term borrowings	△199	△236
Purchase of treasury shares	△1	△0
Dividends paid	△339	△467
Dividends paid to non-controlling interests	△133	△151
Net cash provided by (used in) financing activities	△673	△880
Effect of exchange rate change on cash and cash equivalents	103	△71
Net increase (decrease) in cash and cash equivalents	95	△161
Cash and cash equivalents at beginning of period	6,742	7,575
Cash and cash equivalents at end of period	6,837	7,414

(4) Notes to consolidated financial statements

(Notes of special accounting methods for preparing quarterly consolidated financial statements)

With respect to the calculation of tax expenses, reasonable estimations are performed on an effective tax rate established after applying tax accounting to profit before income taxes for the consolidated fiscal year, which includes the first six months of the consolidated fiscal year under review, and such tax expenses are calculated by multiplying this estimated effective tax rate by profit before income taxes.

In cases where calculating tax expenses using the estimated effective tax rate would be significantly irrational, the statutory effective tax rate is used.

The statutory effective tax rate is used.

(Notes on segment information)

Segment information

I. Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1. Information concerning net sales, profit/loss by reportable segment

(Millions of yen)

	Reportable segments				Others(Note)	Total
	Measurement & Control Instruments	Instrumentation Systems	Sensors	Total		
Net sales						
External	4,884	3,980	3,803	12,669	497	13,166
Inter-segment sales and transfers	—	—	—	—	—	—
Total	4,884	3,980	3,803	12,669	497	13,166
Segment profit	714	574	658	1,947	100	2,047

Note: The “Others” segment is a business segment not included in the reportable segments and it covers business such as repair and maintenance services.

2. Reconciliations of the totals of segment profit to consolidated statement of income and breakdown by major item

(Millions of yen)

Profit	Amount
Reportable segment total	1,947
Profit of Others segment	100
Corporate expenses(Note)	△980
operating profit	1,066

Note: Corporate expenses are primarily general and administrative expenses that cannot be allocated to specific segments.

3. Information concerning impairment loss of fixed assets and amortization of goodwill by reportable segment

There is no items to report.

II. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information concerning net sales, profit/loss by reportable segment

(Millions of yen)

	Reportable segments				Others(Note)	Total
	Measurement & Control Instruments	Instrumentation Systems	Sensors	Total		
Net sales						
External	4,620	4,532	4,502	13,655	531	14,187
Inter-segment sales and transfers	—	—	—	—	—	—
Total	4,620	4,532	4,502	13,655	531	14,187
Segment profit	699	213	937	1,850	136	1,986

Note: The “Others” segment is a business segment not included in the reportable segments and it covers business such as repair and maintenance services.

2. Reconciliations of the totals of segment profit to consolidated statement of income and breakdown by major item

(Millions of yen)

Profit	Amount
Reportable segment total	1,850
Profit of Others segment	136
Corporate expenses(Note)	△1,069
operating profit	917

Note: Corporate expenses are primarily general and administrative expenses that cannot be allocated to specific segments.

3. Information concerning impairment loss of fixed assets and amortization of goodwill by reportable segment
There is no items to report.

(Notes regarding significant change in shareholders' equity)
There is no items to report.

(Notes on going concern assumptions)
There is no items to report.